

# Board Meeting Summary

Thursday, 7 May 2026

Queensland Children's Hospital

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Dear colleagues and community members

The May Children's Health Queensland Board meeting was chaired by Heather Watson and held at the Queensland Children's Hospital. The meeting opened with an Acknowledgement of Country delivered by a student representative from the Queensland Children's Hospital School.

Key strategic and operational matters discussed during the Board meeting included:

- Review of strategic priorities and organisational direction, including the annual review of the CHQ Strategic Plan 2024–2028, which remains fit for purpose.
- Approval of the CHQ Research Strategy 2026–2029, supporting ongoing innovation and excellence in paediatric research.
- Strengthening clinical governance and safety, including approval of the updated CHQ Clinical Governance Framework.
- Financial and operational performance updates, with discussion focused on emerging trends, organisational performance, and opportunities to improve reporting insights.
- Governance and oversight matters.
- Cyber security governance and preparedness, with the Board and Executive participating in an education session to strengthen awareness, oversight and resilience to cyber risks.
- The Board's briefing on the activity levels and clinical models deployed within the Queensland Children's Gender Service, noting the continued demand for services from across the State.
- Reports from Board sub-Committees, including Audit and Risk, Safety and Quality, Health Service Executive, and Finance and Performance Committees.
- Regular reports and updates from the Health Service Chief Executive and the Executive Leadership Team on finance, operations, performance, clinical governance and strategic service priorities.

Engagement highlights included a presentation from the Clinical Council on its Annual Report and key contributions to clinical leadership and service improvement.

In March, members of the Board, alongside members of the Executive Leadership Team and Divisional Leadership Team, visited with Spiritual Care Services as part of the Connect Four Program. The Connect

Four Program provides an opportunity to celebrate successes of local teams and allow opportunities for feedback in a semi-structured format, fostering a safe and well work environment.

The Board and Executive Leadership Team will undertake a range of actions following the meeting to support delivery of safe, high quality and person-centred healthcare services for children and families across Queensland.

Thank you to the Board members, Executive Leadership Team, staff and guests for your contributions to this meeting. We remain committed to delivering safe, high-quality and person-centred care for children, young people and families.

Heather Watson  
Chair  
Children's Health Queensland Board



*This summary of Board discussion and decisions made does not form or represent any part of the minutes of the meeting.*